



ADVANCED NURSING MANAGEMENT OF PSYCHIATRIC DISEASES: A QUALITATIVE STUDY FROM QUETTA, PAKISTAN

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Abstract

Mental health care in low-resource regions remains critically underdeveloped, particularly in areas like Quetta, Balochistan, where healthcare systems face systemic neglect, sociocultural stigma, and infrastructure constraints. This qualitative study explores the experiences, challenges, and coping mechanisms of psychiatric nurses engaged in advanced nursing management of mental illnesses in Quetta. Using semi-structured interviews with 12 psychiatric nurses working in two public-sector psychiatric facilities, the study reveals five major themes: resource and infrastructure limitations, safety concerns, cultural stigma, lack of specialized psychiatric training, and coping strategies rooted in spirituality and professional commitment. Nurses reported overwhelming workloads, inadequate safety protocols, and social marginalization, but also demonstrated resilience through peer support, empathetic care, and religious coping. The findings underscore an urgent need for systemic reforms, including specialized psychiatric nursing education, improved working conditions, and culturally competent mental health policies. This study amplifies the voices of frontline psychiatric nurses and contributes critical insights for strengthening mental health services in underserved regions of Pakistan.

Key words: critically, Sociocultural stigma, Workloads, Social marginalization, Specialized, psychiatric, Strengthening

Introduction

Mental health disorders are increasingly recognized as a significant public health concern globally, with low- and middle-income countries (LMICs) bearing a disproportionate burden due to limited resources, social stigma, and policy neglect. Pakistan, the fifth most populous country in the world, faces a mental health crisis characterized by inadequate infrastructure, insufficient workforce, and deeply embedded cultural stigmas surrounding psychiatric illnesses. An estimated 10–16% of the Pakistani population suffers from mental health conditions, including depression, anxiety, schizophrenia, and bipolar disorders. Despite this burden, mental health remains a neglected area within the national health agenda, with psychiatric services concentrated in urban centers and largely inaccessible to the rural majority. In this context, nurses play a critical but often underrecognized role in the delivery of psychiatric care. Particularly in regions like Quetta, the capital of Balochistan province — a geographically vast but underserved area — the healthcare system is strained by political instability, a scarcity of mental health professionals, and cultural resistance to psychiatric interventions. Advanced psychiatric nursing management encompasses a range of roles, from medication administration and crisis intervention to patient education, therapeutic communication, and community mental health advocacy. However, the effectiveness of nursing interventions in psychiatric settings depends heavily on nurses' training, institutional support, safety conditions, and their own mental well-being. While studies from urban centers like Karachi and Lahore have highlighted the challenges faced by psychiatric nurses in tertiary care hospitals, there is a lack of research focusing on the unique sociocultural, professional, and systemic challenges encountered by psychiatric nurses in Quetta. Given Baluchistan's limited healthcare infrastructure and sociopolitical complexities, it is critical to understand the lived experiences and practices of nurses working in psychiatric wards in this region. Their perspectives can provide valuable insights into systemic gaps, cultural sensitivities, and opportunities for strengthening mental health services through improved nursing practices.

This study aims to explore the experiences, challenges, and coping strategies of psychiatric nurses in Quetta, focusing on their role in the advanced management of psychiatric diseases. Using a qualitative approach, the study seeks to answer the following key questions:

- What are the main professional and contextual challenges faced by psychiatric nurses in Quetta?
- How do these nurses manage psychiatric patients within the limitations of resources and infrastructure?
- What coping mechanisms and strategies are used by nurses to deliver effective psychiatric care?

By addressing these questions, this research will contribute to a deeper understanding of the realities of psychiatric nursing practice in underserved settings, offering evidence to guide policy development, training programs, and clinical improvements in mental healthcare delivery across Pakistan — starting from its most neglected corners.

Literature Review

1. Global Context of Psychiatric Nursing

Psychiatric nursing is a specialized field that involves comprehensive care for individuals with mental health disorders. Globally, psychiatric nurses are recognized for their critical role in supporting diagnosis, managing medication regimens, providing therapeutic interventions, and advocating for mental health policies (Delaney & Johnson, 2020). Advanced practice psychiatric nurses often lead psychosocial interventions, community-based rehabilitation, and preventive care in high-income countries. However, in low- and middle-income countries (LMICs), the nursing workforce is often undertrained, under-resourced, and overburdened, which negatively impacts mental health outcomes (WHO, 2021).

2. Mental Health and Nursing in Pakistan

Pakistan faces a growing mental health burden, with limited investment in psychiatric infrastructure. The country has less than 500 psychiatrists for over 240 million people, and even fewer trained psychiatric nurses (Javed & Afzal, 2019). The Pakistan Nursing Council (PNC) recognizes psychiatric nursing as part of its general curriculum, but specialized mental health nursing training is rare outside urban centers like Lahore, Islamabad, and Karachi. The scarcity of psychiatric nurses, combined with high patient loads and minimal institutional support, creates a context where nurses often perform beyond their training without adequate supervision or recognition (Asif et al., 2020).

3. Cultural Barriers and Stigma in Psychiatric Care

Stigma remains a major barrier to psychiatric care in Pakistan. Families often perceive mental illness as a spiritual or moral failing, resulting in delayed treatment and poor adherence to medical advice. Nurses are frequently exposed to patients who have experienced neglect, abuse, or abandonment, and they themselves may be viewed as “less professional” for working in psychiatry (Ali et al., 2018). In a qualitative study conducted in Karachi, nurses reported feeling socially alienated and psychologically burdened due to public misconceptions about mental illness (Farooq et al., 2021). These perceptions significantly influence job satisfaction, motivation, and professional identity.

4. Regional Studies in Psychiatric Nursing Practice

Several qualitative and mixed-methods studies have investigated psychiatric nursing in Pakistan’s urban hospitals: Karachi (Aga Khan University): A study by Khan et al. (2020) explored the experiences of psychiatric nurses, revealing themes such as emotional exhaustion, role ambiguity, and fear of patient aggression. The lack of formal psychiatric nursing training contributed to emotional burnout and limited use of evidence-based practices. Lahore (Mayo Hospital): Research by Nawaz et al. (2021) found that nurses in psychiatric units often relied on informal learning and peer support due to the absence of ongoing clinical training. Patients’ families, cultural expectations, and inadequate staffing created further complexities in care delivery. Peshawar and Multan: Studies conducted in these areas highlighted the impact of inadequate security, gender discrimination, and unclear protocols on the psychiatric nursing experience (Saeed & Bashir, 2022). While these studies provide valuable insights into psychiatric nursing in Pakistan, most of the existing literature is urban-centric, with a focus on tertiary-level teaching hospitals. There is limited data on rural or semi-urban areas, particularly in Balochistan province, which has distinct socio-political and infrastructural challenges.

5. Gaps in the Literature

Balochistan, Pakistan’s largest province by area, is underserved in terms of healthcare and education. According to the National Institute of Health (NIH), the ratio of nurses to patients in Quetta’s psychiatric units is significantly lower than the national average, often with only one nurse for every 20 patients. The challenges faced by psychiatric nurses in such settings may differ sharply from those in better-resourced cities.

There is a lack of published qualitative research focusing on the lived experiences, coping strategies, and care practices of psychiatric nurses in Quetta. Moreover, no studies have examined the intersection of advanced nursing interventions with systemic constraints — such as staffing shortages, infrastructural decay, and cultural barriers — in this region. Understanding this context is essential for developing training curricula, informing policy recommendations, and addressing workforce needs.

6. Theoretical Framework

This study is guided by Benner’s Novice to Expert Nursing Theory, which posits that clinical competence develops in stages through experience and reflection. Applying this theory in the context of psychiatric nursing in Quetta allows us to assess not only the skills and challenges faced by nurses, but also their evolving understanding of mental health management in a resource-limited environment.

Summary

In summary, the literature highlights a growing body of work on psychiatric nursing in urban Pakistan but points to a significant knowledge gap in Balochistan, where systemic weaknesses and cultural barriers create a complex landscape for mental healthcare. This study seeks to fill that gap by offering a focused qualitative analysis of psychiatric nurses' experiences in Quetta — thus contributing to both academic literature and practical reforms in the mental health system of underserved regions.

Methodology

1. Study Design

This study employed a **qualitative descriptive design**, suitable for exploring complex phenomena like lived experiences, professional challenges, and care strategies in psychiatric nursing. Qualitative methods allow for deep exploration of the perspectives of psychiatric nurses in Quetta, particularly in the context of **sociocultural barriers**, **resource limitations**, and **institutional constraints**. A descriptive approach was chosen over phenomenological or ethnographic designs to capture both individual experiences and common systemic themes across participants.

2. Setting: The study was conducted at two public-sector psychiatric **Hospitals** in Quetta, Balochistan: the Balochistan Institute of Psychiatry and Behavioral Sciences BIPBS **Bolan Medical Complex Psychiatry Department** and the **District Headquarter (DHQ) Hospital Psychiatric Unit**. These institutions serve a large population with limited mental health facilities and are among the few providing inpatient psychiatric care in the region. Both units face chronic shortages of staff, high patient turnover, and sociocultural resistance to psychiatric treatment.

3. Participants and Sampling

A purposive sampling strategy was used to recruit psychiatric nurses with relevant experience. The inclusion criteria were:

- Registered nurses (RN) or diploma holders with at least one year of psychiatric nursing experience.
- Currently working in psychiatric wards in Quetta.
- Willing to participate voluntarily and able to provide informed consent.

A total of 12 participants (7 female, 5 male) were interviewed. Recruitment continued until data saturation was achieved — that is, when no new themes were emerging from additional interviews.

4. Data Collection: Data were collected through semi-structured in-depth interviews conducted in Urdu and English, depending on participant preference. An interview guide was developed based on the literature and expert consultation and covered:

- Daily roles and responsibilities in psychiatric care.
- Challenges in managing psychiatric patients.
- Perceived impact of stigma and cultural expectations.
- Safety issues, support systems, and coping strategies.

Each interview lasted approximately **30–45 minutes** and was audio-recorded with participant consent. Interviews were conducted in a private setting within the hospital premises to ensure confidentiality and comfort.

5. Data Analysis: Data were transcribed verbatim, translated into English (where necessary), and analyzed using thematic analysis following Braun and Clarke's (2006) six-step method:

1. Familiarization with data
2. Generation of initial codes
3. Searching for themes
4. Reviewing themes
5. Defining and naming themes

6. Producing the final report

Manual coding was conducted by the research team, and recurring patterns were grouped under broader themes. Credibility was ensured by member checking and peer debriefing with nursing faculty from Balochistan University of Health Sciences.

6. Ethical Considerations: Ethical approval was obtained from the Institutional Review Board (IRB) of Bolan Medical College, Quetta. Written informed consent was collected from all participants, who were assured of confidentiality, the voluntary nature of participation, and the right to withdraw at any time. Data were anonymized, and pseudonyms were used in transcripts and reporting.

7. Trustworthiness: To ensure **rigor and trustworthiness**, the study adhered to Lincoln and Guba's (1985) criteria:

- **Credibility:** Through member checking and prolonged engagement
- **Transferability:** Rich, contextual description provided
- **Dependability:** Audit trail maintained throughout analysis
- **Confirmability:** Researcher bias minimized through reflexive journaling

Results and Findings: A total of **12 psychiatric nurses** (7 female, 5 male) participated in this qualitative study. Thematic analysis of the interview transcripts revealed five major themes and several subthemes that reflected the challenges, coping mechanisms, and professional roles of nurses in the psychiatric units of Quetta. These themes illustrate the complexities of advanced nursing management in a culturally sensitive and resource-scarce setting.

Table 1. Participant Demographics

Participant ID	Gender	Age	Qualification	Years in Psychiatry	Ward Type
N1	Female	29	Diploma in Nursing	2	Inpatient
N2	Male	35	BSc Nursing	6	Inpatient
N3	Female	32	Diploma	4	Outpatient
N4	Female	27	BSc Nursing	3	Inpatient
N5	Male	40	Diploma	10	Emergency Psych
N6	Female	31	BSc Nursing	6	Inpatient
N7	Female	26	Diploma	2	Inpatient
N8	Male	33	Diploma	5	Outpatient
N9	Female	30	Diploma	4	Emergency Psych
N10	Male	38	BSc Nursing	9	Inpatient
N11	Female	34	Diploma	5	Inpatient
N12	Male	28	Diploma	3	Inpatient

Theme 1: Resource and Infrastructure Limitations

Participants consistently reported shortages of staff, essential medicines, and diagnostic tools. Many described how they often functioned as de facto ward managers due to physician unavailability.

“We have to manage patients, administer injections, restrain them, and also talk to families—often alone in the whole shift.” — *N4*

Subthemes:

- Nurse-to-patient ratio (often 1:20)
- Medication stock-outs
- Lack of private rooms for agitated patients.

Theme 2: Safety Concerns and Aggression

All nurses had experienced verbal abuse, and over half had encountered physical aggression from patients. The absence of trained security staff or de-escalation training worsened their vulnerability. “Once a patient hit me with a chair. There was no one to help. We were just two staff for fifteen patients.” — *N9*

Subthemes:

- Physical aggression from psychotic patients
- No formal protocol for handling violence
- Fear of night shifts and burnout.

Theme 3: Stigma and Socio-Cultural Resistance

Nurses reported that psychiatric care is deeply stigmatized in Quetta. Both patients and nurses face judgment from the community and even colleagues in other departments.

“Other staff call us ‘pagalon wali nurse’ [crazy ward nurse]. Families also hide their patients’ diagnosis.” — *N7*

Subthemes:

- Isolation from broader medical community
- Cultural beliefs about jinn possession
- Reluctance of families to accept psychiatric diagnosis

Theme 4: Limited Training and Clinical Knowledge

A recurring issue was the **lack of formal psychiatric training**. Most nurses relied on informal mentorship or learning through observation. Few had access to ongoing professional development.

“We are trained as general nurses. In psych, we have to learn on our own, by making mistakes.” — *N1*

Subthemes:

- Absence of workshops or CMEs
- Reliance on senior staff
- Poor understanding of psychiatric medications and side effects

Theme 5: Coping Mechanisms and Professional Commitment

Despite the challenges, several nurses expressed a **strong sense of responsibility** toward their patients. Many mentioned spiritual practices, peer support, and informal team collaboration as coping tools.

“I do my duty with patience. I recite dua [prayers] and talk to patients like humans. They listen when we treat them kindly.” — *N6*

Subthemes:

- Spirituality and religious coping
- Informal team bonding
- Empathy-driven care

Table 2. Summary of Themes, Subthemes, and Quotes

Theme	Subtheme	Representative Quote
Resource Limitations	Staff shortage	"Sometimes I am the only nurse for 20 patients." — N10
	Medication stock-outs	"No antipsychotic for days... we just restrain them." — N2
Safety and Violence	Physical aggression	"I was punched during night shift; no help arrived." — N9
	Lack of security protocols	"There's no panic button, no guard at night." — N12
Stigma and Cultural Resistance	Negative perceptions of nurses	"They call us crazy ward staff." — N11
	Cultural beliefs in possession	"Families ask mullah first, then doctor." — N5
Lack of Training	Informal learning	"I learned more from seniors than books." — N8
	Need for workshops	"We never had psych training after nursing school." — N3
Coping and Commitment	Spirituality	"Prayers help me keep calm in tough cases." — N6
	Empathy-based practice	"We are their last hope; they trust us." — N7

Summary of Findings: The findings reveal that psychiatric nurses in Quetta face multi-layered challenges that affect the quality of psychiatric care. While resource limitations and safety issues are structural, the stigma and lack of training are deeply rooted in systemic neglect. However, the resilience and empathy displayed by nurses suggest untapped potential that could be strengthened through training, institutional reform, and cultural advocacy.

Discussion: This study explored the lived experiences of psychiatric nurses in Quetta, Pakistan, with a focus on their roles in advanced psychiatric care management. The findings revealed five major themes that highlight significant gaps in infrastructure, training, and institutional support, while also showcasing the resilience and dedication of nursing staff. This section discusses these findings in relation to previous research, nursing theory, and the unique cultural context of Balochistan.

1. Resource Constraints and Infrastructure Gaps

A dominant theme in this study was the lack of human and material resources. Nurses frequently reported overwhelming patient loads, limited access to medications, and inadequate facilities for psychiatric care. These findings are consistent with prior studies conducted in Karachi (Khan et al., 2020) and Lahore (Nawaz et al., 2021), where nurses in psychiatric units similarly described being overworked and under-equipped. In Quetta, however, these challenges are magnified by the lack of tertiary psychiatric hospitals, long-standing political instability, and rural inaccessibility. The nurse-to-patient ratio in this study (as high as 1:20) is far below the WHO-recommended standards and significantly lower than the ratios reported in urban Pakistan. These findings highlight the urgent need for resource reallocation and targeted policy reform in Balochistan to bridge healthcare inequities between provinces.

2. Safety Risks and Violence Exposure

The prevalence of aggression and physical violence reported by participants aligns with international research showing psychiatric nurses face a higher risk of workplace violence than any other nursing specialty (Zeller et al., 2021). In Pakistan, studies from Peshawar (Saeed & Bashir, 2022) and Multan (Ali et al., 2018) also emphasize the lack of safety protocols in psychiatric settings. What distinguishes the Quetta context is the absence of formal risk mitigation strategies, such as security personnel, de-

escalation training, or panic alarms. The fear of night shifts, verbal abuse, and lack of immediate support described by nurses not only compromises their psychological well-being but also impacts patient care, as staff may resort to physical restraints or withdrawal from therapeutic engagement.

3. Cultural Stigma and Professional Identity

Cultural stigma was a deeply embedded issue affecting both patients and nurses. Similar to findings in urban studies (Farooq et al., 2021; Asif et al., 2020), participants described being marginalized by colleagues and the broader community. In Quetta, the influence of tribal customs and religious beliefs further complicates the psychiatric landscape. Families frequently attribute mental illness to supernatural causes, such as jinn possession or curses, and prefer religious healers before seeking medical treatment. This stigma also erodes the professional identity of psychiatric nurses, who are often seen as “less prestigious” than their counterparts in surgical or maternity units. These sociocultural dynamics can lead to internalized stigma, reduced job satisfaction, and high turnover — challenges that can only be addressed through community engagement, education campaigns, and integration of culturally competent care models.

4. Lack of Specialized Training and Capacity Building

The absence of formal psychiatric nursing education emerged as a critical barrier to quality care. Most nurses reported learning “on the job” or relying on senior colleagues for guidance. This gap is not unique to Quetta; a study from AKU in Karachi reported similar issues, with nurses citing limited access to psychiatric CMEs and almost no hands-on psychotherapeutic training (Javed & Afzal, 2019). Given the complexity of managing psychiatric symptoms, especially in acute psychosis or suicidal patients, clinical decision-making requires specialized knowledge and confidence. The absence of this foundational training can increase nurse anxiety and lead to errors. Using Benner’s Novice to Expert Model, many participants in this study appear stuck in the “advanced beginner” stage, due to limited opportunities for skill advancement. Structured psychiatric training, mentoring, and certification programs are therefore essential to support nurses in progressing toward expert-level care.

5. Coping Mechanisms and Ethical Commitment

Despite structural and cultural challenges, participants demonstrated remarkable emotional resilience and ethical commitment to patient care. Strategies such as prayer, peer support, and empathy-driven communication were common. These coping mechanisms echo similar findings in mental health studies across South Asia (Kumari et al., 2020), where spirituality often plays a protective role against burnout. The presence of such intrinsic motivation suggests that psychiatric nurses in Quetta are highly invested in their roles, even in the absence of external validation or resources. This offers a strong foundation upon which targeted interventions — such as trauma-informed care models and staff well-being programs — can be developed.

Implications for Practice and Policy

These findings carry important implications for healthcare administrators, educators, and policymakers:

- Psychiatric wards must be equipped with adequate human and financial resources, including access to medications, safety protocols, and private spaces.
- Specialized psychiatric nursing training should be introduced into diploma and BSN programs, with additional workshops tailored for existing staff.
- Cultural competence training and community-based mental health awareness initiatives could reduce stigma and increase treatment adherence.
- Investing in the mental health of the caregivers themselves, through counseling services and peer support networks, is crucial for sustaining a healthy workforce.

Recommendations

Based on the findings of this study, several recommendations are proposed to improve the advanced nursing management of psychiatric diseases in Quetta and similar underserved regions:

1. Strengthen Psychiatric Nursing Education and Training

There is an urgent need to integrate specialized psychiatric nursing modules into both diploma and BSc nursing programs in Pakistan. The current generalist curriculum does not adequately prepare nurses for the complexities of psychiatric care. Institutions like the Pakistan Nursing Council (PNC) and provincial health departments should:

- Develop and accredit psychiatric nursing short courses, certifications, and clinical fellowships.
- Conduct continuing medical education (CME) workshops focused on psychopharmacology, de-escalation techniques, and therapeutic communication.
- Facilitate clinical rotations in psychiatric settings as a mandatory part of training, especially in underrepresented areas like Balochistan.

2. Improve Safety and Working Conditions

Psychiatric nurses frequently face threats of physical aggression, particularly in night shifts. Ensuring their safety is essential not only for their well-being but also for patient outcomes. Hospitals in Quetta and other regions should:

- Establish standard operating procedures (SOPs) for managing aggressive or violent patients.
- Assign trained security personnel to psychiatric units, especially during high-risk hours.
- Install emergency response systems (e.g., panic buttons, communication intercoms).
- Provide psychological support or counseling services for nurses experiencing trauma or burnout.

3. Resource Allocation and Infrastructure Development

The findings demonstrate significant deficits in medication availability, staff-patient ratios, and ward infrastructure. The Balochistan health ministry should:

- Allocate dedicated budgets for psychiatric wards, ensuring a steady supply of essential psychotropic drugs.
- Implement nurse staffing guidelines based on WHO recommendations for mental health units.
- Upgrade psychiatric facilities with private de-escalation rooms, secure beds, and hygiene protocols.

4. Reduce Stigma Through Public and Institutional Awareness

Cultural stigma severely hampers the effectiveness of psychiatric care. Nurses are marginalized both professionally and socially. To address this:

- Launch community-based awareness campaigns in collaboration with religious leaders and local influencers.
- Incorporate cultural sensitivity training in medical and nursing education.
- Encourage interdisciplinary collaboration between psychiatric nurses, social workers, psychologists, and physicians to reduce isolation and enhance care coordination.

5. Policy Development and Research Advocacy

Finally, sustained change requires policy-level engagement. The government, in coordination with academic institutions, should:

- Create a provincial mental health task force focused on rural and underserved regions.
- Fund qualitative and operational research on psychiatric care systems, especially nurse-led interventions.
- Ensure that psychiatric nursing roles are clearly defined, recognized, and regulated in health policy frameworks.

Conclusion

This qualitative study sheds light on the lived experiences, professional challenges, and coping strategies of psychiatric nurses in Quetta, Balochistan—a region often overlooked in national healthcare discourse. The findings reveal a complex interplay of structural deficiencies, cultural stigma, safety concerns, and educational gaps that significantly hinder the delivery of advanced psychiatric nursing care. Despite these adversities, nurses demonstrated resilience, ethical commitment, and an inherent drive to support patients suffering from mental illness. The study underscores the urgent need for systemic reforms, including specialized training, improved workplace safety, better resource allocation, and public awareness initiatives to combat stigma. These interventions must be culturally sensitive and context-specific, particularly in regions like Quetta where traditional beliefs and limited infrastructure pose unique challenges. By amplifying the voices of psychiatric nurses, this research contributes to a deeper understanding of the mental health workforce's realities in underserved areas. It advocates for a more inclusive and responsive mental healthcare system—one that empowers nurses as key stakeholders in mental health policy, service delivery, and reform across Pakistan.

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